

Annual Report

2022 - 2023

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David Díaz

CEO Aleatica

“As pure transport infrastructure operators with a strong presence in regions such as Europe and Latin America, **Aleatica's top priority is safety.**”

In line with this, we guide our operation under **ESG (Environmental, Social, and Corporate Governance)** criteria, which range from environmental care to human well-being, including transparency and accountability.

Under these criteria, road safety emerges as an unavoidable imperative. We recognize that road safety is not only a corporate responsibility, but also a moral commitment to our communities and infrastructure users.

For this reason, in September 2022, **Aleatica took proactive steps to establish the Aleatica Foundation for Road Safety.**

This foundation represents our commitment to a cultural change in road safety, with the conviction that serious injuries and deaths on the roads are preventable through coordinated actions and effective prevention programs.



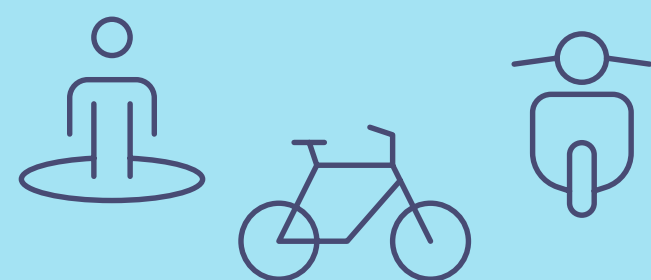
At the Aleatica Foundation we are fully committed to the **objectives of the Second Decade of Action for Road Safety 2021-2030** and the **United Nations' 2030 Agenda for Sustainable Development**, which seeks to reduce traffic-related deaths and fatalities, and to promote safe and reliable infrastructure.

Road safety is a crucial challenge worldwide, as it represents one of the main causes of death in many countries.

Every year, more than

1.19 million people
die due to traffic accidents,*

which particularly affects **pedestrians, cyclists, and motorcyclists.**



These accidents not only have a profound impact on public health, but also represent a significant economic burden, **equivalent to 3% of the global Gross Domestic Product (GDP)*.**



Mexico ranks ninth worldwide in road mortality, with an estimated socioeconomic cost or between **\$174 and \$204 billion pesos** annually, or around **3% of national GDP.***

Furthermore, Mexico ranks second in Latin America in terms of the number of deaths caused on roadways, with a **rate of 12 fatalities per 100,000 inhabitants.***

Mexico has a fatality rate almost four times higher per **100,000 inhabitants** than countries in **Europe.***

Mexico = 12.0
Spain = 4.0
United Kingdom = 2.0
Australia = 5.0

Gian-Carlo Peressutti

Director, Public Affairs North America, IFM Investors

“**IFM Investors** is a global leader in critical infrastructure investment and we are committed to making a positive impact in the communities where we operate.”

Our purpose is to invest, protect, and grow the long-term retirement savings of working people and we believe it is important to integrate responsible practices into our business globally.

Our sustainable investing strategy drives our efforts to create a healthy and prosperous future for all our stakeholders. Through our portfolio company, Aleatica, we have strengthened our presence in Mexico, committing to developing transportation infrastructure in the metropolitan area of the Valley of Mexico. Aleatica manages in Mexico a portfolio of seven toll highways and one airport, which are essential to meeting the mobility needs of this

densely populated region. We firmly believe in the potential of this market, the importance of creating value for communities, and that economic progress must align with social and environmental well-being.

Transparency, ethics, and responsibility to our stakeholders guide our operations. Above all, in terms of road safety, we seek to set an example by engaging with a wide array of stakeholders. That is why we created the Aleatica Foundation, which aims to promote the right to mobility in safer road conditions as a reality for everyone. In addition, the Foundation aims to be present in all countries where Aleatica operates, acting as a partner with

society and governments, and achieving the goal of the Second Decade of Action for Road Safety.

Our responsibility goes beyond profitability; we seek to contribute to positive outcomes in the communities in which we operate. **Through the work of the Aleatica Foundation, we are helping to drive positive change and move toward a more sustainable, secure future for all our users.**

Let's unite to build a more inclusive, prosperous, and sustainable future.

Thank you for being part of this!



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Bosco Martí

President of the Aleatica Foundation for Road Safety

“When we embark on a journey, we should have the expectation of **arriving at our destination safely**, without risking our life or the lives of others.”

In Mexico, 43 people die every day as a result of road accidents, meaning one person loses their life every 30 minutes. Further, over the last year, traffic incidents involving motorcycles have increased by more than 30%.

Faced with this reality, the Aleatica Foundation for Road Safety was born with the clear purpose of contributing to saving lives and improving. We are committed to the United Nations' Second Decade of Action for Road Safety, which seeks to reduce traffic accidents and serious injuries by at least 50%. To achieve this, **we work under the Safe System Approach: safe infrastructure, safe vehicles, and safe use of roads.**

Road safety knows no borders, so using international best practices and experiences are fundamental. In this sense, the Aleatica Foundation participated in the **ASECAP Road Safety Conference and at the World Road Congress organized by PIARC**, sharing experiences and incorporating best practices into our actions.

We have achieved goals that once seemed only distant. **We have joined the Global Alliance of NGOs for Road Safety, established strategic alliances with iRAP, 3M, INTRAS, and ANASEVI. We have also opened up collaborative dialogue with the president of the Inter-American Development Bank (IDB), the Secretary General of the Organization of American States (OAS), the Ministry of Infrastructure Communications and Transport (SICT), the Mexican Association of Road Infrastructure Concessionaires (AMCIV), just to name a few.**

No regional or global effort is sufficient if we don't start delivering local results. During this year, we promoted significant actions to strengthen road culture in Mexico by participating in the design of the **National Mobility and Road Safety Strategy (ENAMOV)**. This year has been full of lessons learned and achievements and we reiterate our commitment to promoting the right to safe mobility for all people.

I invite you to continue joining these efforts:
We Are All Road Safety.

Fernanda Espinosa

Director of the Aleatica Foundation for Road Safety

“We’ve completed **our first year** of challenges and achievements, **with a firm commitment** to building more **road safety** in Mexico for everyone.”

We brought the foundation to life aligned with both national and international best practices to generate cultural change from the the ground up; we put this commitment into action with a comprehensive and multisectoral approach.

I want to thank the allies who have believed from the start in our our mission: **to create tangible improvements to establish the conditions for safe mobility.**

To all those who have joined this cause, thank you for your collaboration. We are confident that through teamwork we can maximize our results.

This year was key to promoting initiatives that now guide our day-to-day activities: **training, awareness, consciousness-raising, and advocacy programs were developed for our stakeholders.** These actions are designed to promote new behaviors and habits focused on reducing fatalities and serious injuries from traffic accidents.

It has been an exciting journey full of inspiring achievements, confirming our commitment to being part of the solution over the years to come.

We will continue working with purpose to ensure that together we can save lives. **We Are All Road Safety.**

ALEATICA Foundation

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About us?

Aleatica Foundation for Road Safety, A.C. was established in September 2022, in accordance with Mexican laws. Initially, it will focus on Mexico, and then expand to countries where Aleatica has a presence.



Mission

To contribute to actions to ensure that the right to mobility under safe road conditions becomes a reality for all people; promoting a public policy agenda, with multi-sectoral participation, that fosters safe infrastructure, safe vehicles, and the safe use of roads.



Vision

To be the leading foundation and catalyst for cultural change with a multisectoral approach to encourage road safety, including safe infrastructure, safe vehicles, and the safe use of roads; all in compliance with the goals of the Second Decade of Action for Road Safety 2021-2030 and in alignment with the Sustainable Development Goals of the 2030 Agenda.

Values



Safety:
a right and a necessity.



Excellence:
maximize quality



Responsibility:
social, environmental and sustainable.



Respect for life:
A pillar of all our actions, ensuring that every measure, initiative, and policy we adopt protects and preserves the physical integrity of people on the roads.



Culture of legality:
rules are not mere formalities, but essential tools to safeguard collective well-being.



Transparency:
generating trust with beneficiaries, allies, and stakeholders.

Approach

On August 31, 2020, the United Nations General Assembly proclaimed in its resolution 74/299 the Second Decade of Action for Road Safety 2021-2030, with the goal of reducing deaths and injuries due to traffic by at least 50% during that period.

Aleatica Foundation for Road Safety aligns with the Safe System approach of the Global Plan, to influence three strategic axes: **improve the safety of road infrastructure, promote vehicle safety, and encourage the safe use of roads.**

Aligned with the Safe System Approach:



Through the **Board of Directors, the Executive Committee, and the Advisory Committee**, composed of international and national experts in road safety, the transparency and impact of Aleatica Foundation for Road Safety's actions are validated.

Board of Directors Committee



BOSCO MARTI
Chairman



RUBÉN LÓPEZ
Member



VANESSA SILVEYRA
Member



PABLO OLIVERA
Member



DIEGO DE LAPUERTA
Member



MARCO PADILLA
Member



GIAN-CARLO PERESSUTTI
Member

Executive President



FERNANDA ESPINOSA
Director



RUBÉN ARANDA
Member



RICARDO LOBO
Member



ITZEL MEYENBERG
Member



JAVIER CUESTA
Member

Director Advisory Committee



ROB MCINERNEY
iRAP Executive Director



FRANCISCO ALONSO
Director of the Institute of Traffic and Road Safety of the University of Valencia.



MARÍA JOSÉ PESSANO
Executive Director of the Fundación Gonzalo Rodríguez



ARTURO CERVANTES
President of the Alianza Nacional para la Seguridad Vial A.C. (National Alliance for Road Safety).



ALEJANDRA LEAL
Co-director of Céntrico



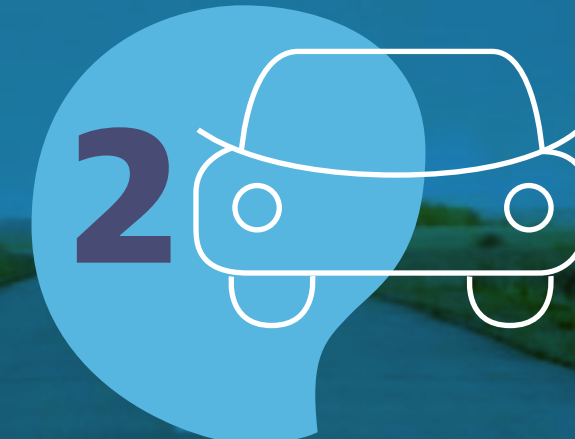
ROY ROJAS
International Road Safety Advisor.

Strategic Axes



Safe Road Infrastructure

Promote projects aimed at improving road infrastructure in urban areas (in accordance with the mobility hierarchy) and apply the main international standards and norms to minimize infrastructure-related risks on high-performance roads.



Safe Vehicles

Promote and support the best global practices and standards for safer vehicles that contribute to preventing road accidents and protect users in the event that they occur.



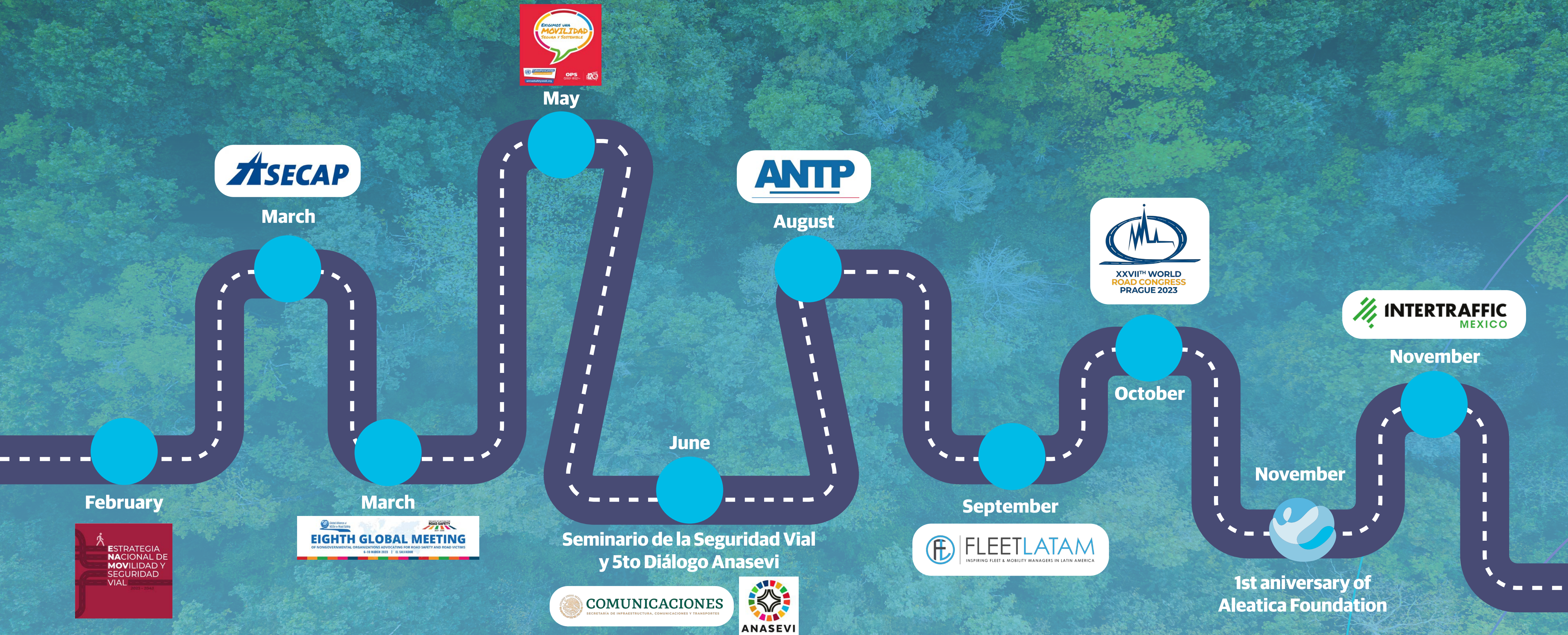
Safe Use of Transit Routes

Inform, raise awareness, educate, and train to strengthen the population's skills regarding the safe use of roads, as well as the importance of respecting traffic rules, with the purpose of promoting the Road Safety Movement.

Road Safe Road



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Programmes

We Are All Road Safety Award

As part of the **7th Global Road Safety Week**, the Foundation launched the **"We Are All Road Safety Award."**

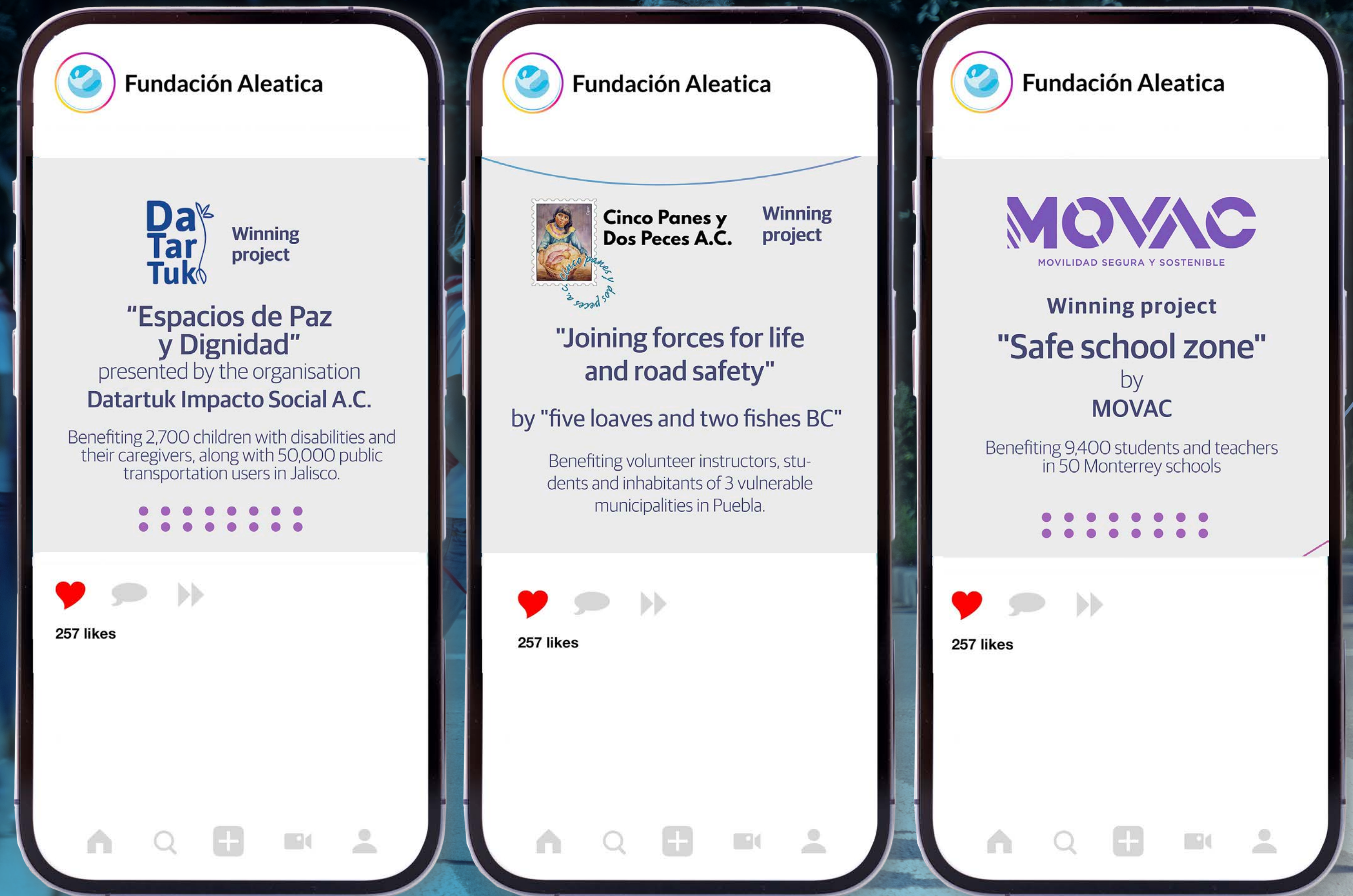
This initiative aimed to call upon and recognize civil society organizations working on projects aligned with the Foundation's strategic goals to promote significant improvements in road safety and reduce fatalities and serious injuries due to road incidents.



The main objective was to identify and financially support innovative and effective projects in the field of road safety that could be replicated.

The call for proposals was a success, with the participation of 44 civil society organizations, demonstrating a notable commitment to road safety.

After a rigorous evaluation process, three winning organizations were selected and announced in November. Each of these organizations was awarded a donation of \$500,000 Mexican pesos (approximately \$25,000 US dollars), intended to strengthen their operations during the year 2024.



Road Safety Workshops

Motorcycle Rider Training Workshops

Fundación Aleatica carried out a **comprehensive training program** focused on road safety for motorcyclists.

This effort represents a significant step towards strengthening the road safety culture among our **Aleatica collaborators** who use motorcycles as their regular means of transportation.



The training included over 100 collaborators and consisted of six theoretical-practical courses, all with official accreditation in safe motorcycle riding.

These sessions not only increased awareness about safe driving but also reaffirmed the Foundation's commitment to the safety and well-being of its team.

Additionally, each participant received a certified helmet, **highlighting the importance of safety equipment and promoting safe practices among the Aleatica motorcycle community.**

We appreciate the collaboration with the Italika Training Center, as the participants obtained their certificate endorsed by SEMOVI (Ministry of Mobility), which allowed them to obtain their motorcycle driving license.



Open Road Safety Training Workshops

Fundación Aleatica organized and conducted specialized training focused on road safety for **350 traffic and road officers from the municipalities** of Naucalpan, Ciudad Nezahualcóyotl, Valle de Chalco Solidaridad, State of Mexico, and Mexico City.

This programme focused on improving **the level of knowledge and skills of police officers** responsible for mobility and safety on streets and highways.





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The training, which included more than 24 hours of instruction, covered crucial topics such as road safety, police ethics and conduct, traffic regulations and rules, emergency driving, and management skills for complex street situations.

By elevating the training of police force members, Fundación Aleatica aims to contribute significantly to the reduction of road accidents and improve traffic efficiency in its area of influence.

All participants received an official DC-3 training certificate granted by the Ministry of Labor and Social Welfare. The closing ceremony was attended by Angélica Moya Marín, Municipal President of Naucalpan de Juárez, as well as representatives of the media.

Positioning

In 2023, Fundación Aleatica implemented a communication plan focused on informing and raising awareness among mobility users about road safety.

The content strategy was deployed across seven proprietary platforms, including four campaigns with digital advertising support that generated the following results:

- **2,532,274** people reached on social media
- **127,949** interactions received on social media
- **2,641** unique visitors to the website
- **224** mentions in media

Learn more in our Information Room

www.fundacionaleatica.org/information-room/



Whitepaper Road Safety Outlook: Vehicles users, habits, and perceptions in Mexico



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What is defensive driving?

JULY 20, 2023 ARTICLE



Home About Us Safe System Approach Programs Events Information Room

Safe summer vacation

AUGUST 18, 2023 ARTICLE



Home About Us Safe System Approach Programs Events Information Room

How to stay safe on the highway during the rainy season

AUGUST 11, 2023 ARTICLE



Home About Us Safe System Approach Programs Events Information Room

Safe Cyclist: rights and obligations on the public road

AUGUST 28, 2023 ARTICLE



Home About Us Safe System Approach Programs Events Information Room

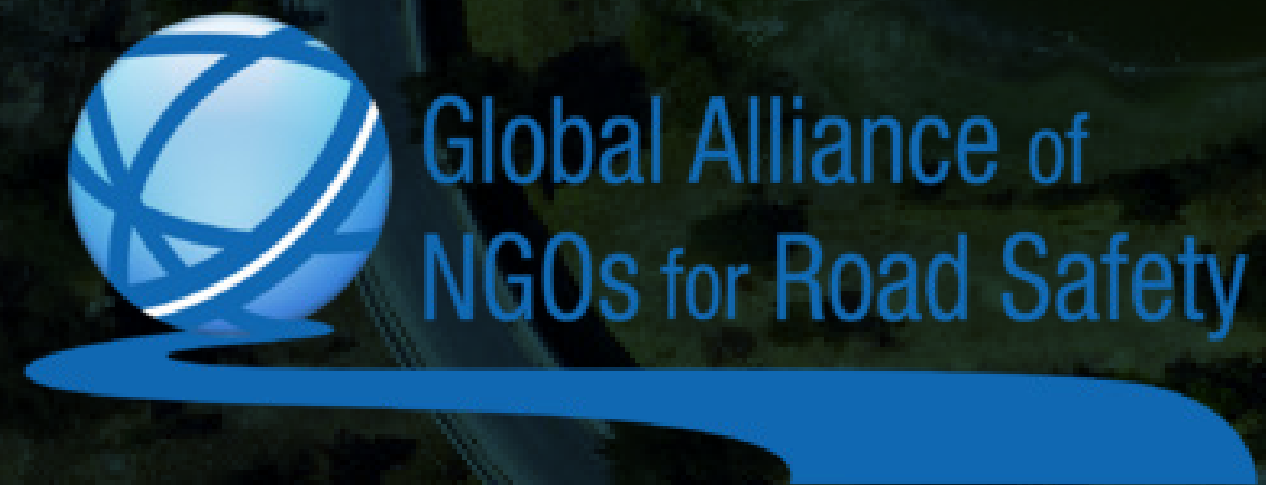
Airbags: important things to know

AUGUST 8, 2023 ARTICLE



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Networking and Alliances



Global Alliance of
NGOs for Road Safety

In 2023, Fundación Aleatica took a significant step by joining as an **Associate Member of the Global Alliance of NGOs for Road Safety.**

This alliance represents the first step in the Foundation's mission to promote safer and more responsible mobility at a regional level. For the year 2024, the Regional Meeting of the Global Alliance will be held in Mexico, with Fundación Aleatica selected as the host.



Committed to Road Safety

Fundación Aleatica established a collaboration agreement with the International Road Assessment Programme (iRAP), sharing a common goal: to improve people's lives by reducing fatalities and injuries on our roads.

Aleatica received advice from technical experts in safer road infrastructure. **Seventeen Aleatica employees were trained in the iRAP**

Methodology and the VIDA tool, focused on the star rating system to evaluate and improve roads in terms of road safety. Additionally, a **webinar was organized for journalists** on the iRAP methodology as an effective tool in planning and executing safer roads. Twenty-one journalists participated and 34 publications in national media were dedicated to the topic.



Collaboration with the University Institute for Research in Traffic and Road Safety of the University of Valencia

Fundación Aleatica established an alliance with the aim of generating scientific content. A research study titled **"POINT-BASED DRIVING LICENSE SYSTEMS"** was conducted, focusing on various ways to improve road safety in Mexico.

The objective of the research was to conduct a global comparative policy study to re-explore the adoption of the **points-based license system as a best practice for road safety.**



1

The Driver's License Points System is a tool to penalize infractions committed by drivers, and thus reduce road accidents.



2

This system is comprehensive, as it penalizes risky behaviors, has a deterrent effect on drivers and users, while reinforcing positive behaviors. It also allows for the inclusion of details, such as whether the driver has any medical condition that limit driving ability, or whether the driver is a beginner or has more experience driving.



3

The effectiveness of the points-based license system has been demonstrated in countries such as Spain, where after the first year of implementation, **fatalities were reduced by 14.3%. In Japan, after five years, the reduction in fatal incidents reached almost 30%.**



4

The driver's license is not limited to being a simple administrative requirement but **represents a privilege that carries both rights and responsibilities.**

Financial Balance

Statement of Financial Position

As of December 31, 2023 (unaudited)

(Figures in pesos)

Asset

2023

Current assets

Cash	\$ 1,245,263
Recoverable tax withholdings	5,384
Total unrestricted current assets	1,250,647

Total unrestricted assets	<u>\$ 1,250,647</u>
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Liability

Current liabilities

Accounts payable to suppliers and creditors	\$ 4,283,905
Total unrestricted current liabilities	4,283,905

Total unrestricted liabilities	<u>\$ 4,283,905</u>
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Accounting Equity

Contributions to equity	13,100,000
Surplus (or deficit) over the period	(16,133,258)
Total unrestricted accounting equity	(3,033,258)

Total unrestricted liabilities and accounting equity	<u>\$ 1,250,647</u>
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Financial Balance

Statement of Activities

For the year ended December 31, 2023 (unaudited)

(Figures in pesos)

Income

Interest income	380,068
Foreign exchange gain	6,660
Total unrestricted income	<u>386,728</u>

Expenses

Administrative expenses	16,503,232
Foreign exchange loss	16,754
Total unrestricted expenses	<u>16,519,986</u>

Net change in accounting equity	<u>\$ (16,133,258)</u>
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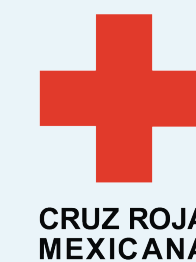
Financial Balance

Statement of Cash Flow

For the year ended December 31, 2023 (unaudited)
(Figures in pesos)

Operating activities	2023
Change in accounting equity	\$ (16,133,258)
Increase (decrease) in:	
Recoverable tax	(5,384)
Increase (decrease) in:	
Accounts payable to creditors taxes and accrued expenses	4,283,905
Increase (decrease) in:	
Equity contribution	13,100,000
Net cash flows in operating activities	1,245,263
Net cash movement	1,245,263
Cash at the beginning of the year	0
Cash at the end of the year	<u>\$ 1,245,263</u>

We want to thank:



Committed to preserving and respecting our planet, we present this report in digital format, reflecting our ongoing dedication to sustainable and environmentally friendly practices.



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Aleatica Foundation

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